Staying Fired Up without Burning Out

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BREAKTHROUGH TO BETTER

Burnout is not inevitable!

burn-out:

/barn,out/

burn out:

/'barn.out/

a syndrome conceptualized as resulting from

chronic workplace stress that has not been successfully managed

heart disease asthma obesity diabetes headaches depression anxiety gastrointestinal issues alzheimer's

burn-out: It is characterized by three /'bərn,out/ dimensions

Can you guess what they



burn·out: exhaustion

/bərn.out/

Cynicism

burn-out: exhaustio

/'bərn.out/

Immense emotional, physical, and/ or cognitive fatigue

burn-out: Cynicis /'bərn,out/

More of the hallmark of burnout than just the stress and exhaustion

It can lead to disengagement

burn-out: inefficacy /'bərn.out/

A lack of productivity and feelings of incompetence

Feeling like you can't keep up or won't be successful

burn·out: exhaustion

/bərn.out/

Cynicism















What's wrong with the person who is burning out?

What about when burnout is taboo?

What about the pressure to just try harder?

Let's pay attention to the REMATIONSHIP

Mismatches in the Areas of Worklife

Workload

Community

Control

Fairness

Reward

Values



Workload mismatch: imbalance between demands and resources

"There's no way to get everything done."

Watch out for what's sneaky

The belief that everything is important

Working during down times as a habit

Stretching to meet a new challenge but winding up working beyond healthy limits

Struggling with boundaries



Control mismatch:

not having the appropriate level of responsibility or access to the tools needed

"I could do a great job if they'd let me."

Watch out for what's sneaky

Competing demands on your time

Responsibilities beyond your authority or resources

Working outside of defined roles

Not asking for what you need/want



Reward mismatch:

lack of regular acknowledgment and/or financial, social, or intrinsic rewards

"No matter what I do, it doesn't seem to matter."

Watch out for what's sneaky

Thinking that you should care about rewards that you don't

Spending a lot of energy on rewards that don't matter to those being recognized

Wanting recognition without giving it in return



Community mismatch:

insufficient sense of support, collaboration, and positive feelings

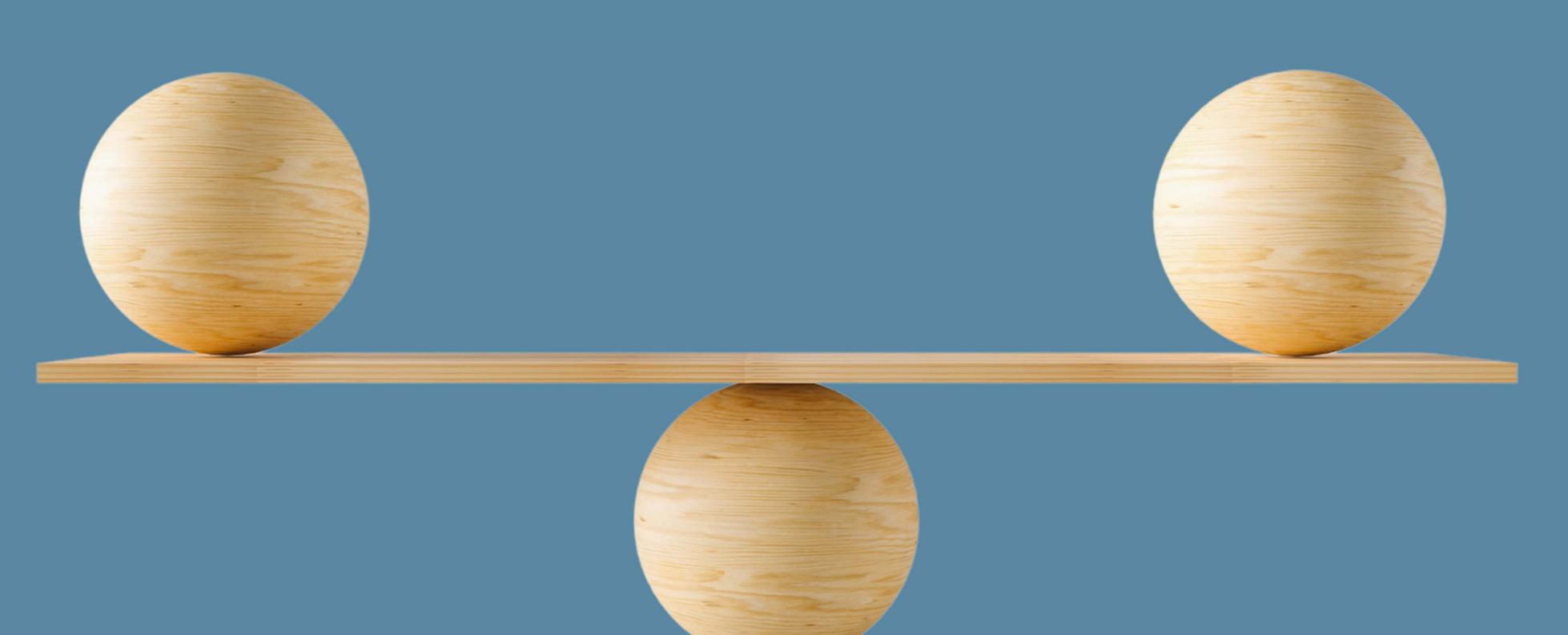
"It's hard to know who to trust around here."

Watch out for what's sneaky

Feeding a community that's based on negativity like gossip or churning up conflict

Not participating in the "community economy"

Fairness



Fairness mismatch:

inconsistent and inequitable rules and/or allocation of resources

"It's who you know, not what you do, that matters."

Watch out for what's sneaky

Fair (but not transparent) practices seen as unfair

Inability to recognize when fairness actually exists because of past experiences

What seems fair to you may not to someone else

Areas of Worklife

Workload

Control

Reward

Community

Fairness



Values mismatch: disconnect between what is important to you and the organization or the org not practicing its stated values "They don't practice what they preach."

Watch out for what's sneaky

Thinking that you should hold values you don't

Thinking that multiple values can't both be true

Judging other people (but not ourselves) when they depart from their values

Do you have any

mismatches? Workload Community

Control Fairness

Reward Values



Burnout is not inevitable!

Pay attention

What you hear Your emotions
Your body

Know your options

What can I do by myself?
What can I do with others?
What can I influence others to do?



Focus on what's possible

l could...

l can...

lam going to ...



The world needs your good work!